

## Fourth Quarter & Full Year 2013 Results

**Torsten Tuerling Chief Executive Officer** 

Nikos Mamoulis
Chief Financial Officer



## Key messages for the fourth quarter

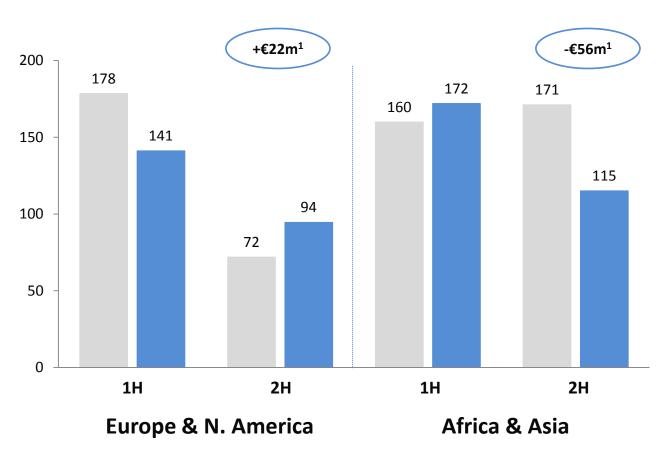
- Continued Emerging Markets volatility impacting customers' investments
- Europe's sales up y-o-y on strong Russia;
   still significant capacity underabsorption
- Strong execution on Internal Opportunities
  - Cost curtailment
  - Operational efficiency
  - Inventory reduction
  - Addressing low performing entities
- EBITDA margin improvement despite 11% lower y-o-y sales in the quarter and 10% lower sales in the full year





## Volatility in Emerging Markets impact our sales in Asia and Africa

#### **Group sales by Geography** (in €m)





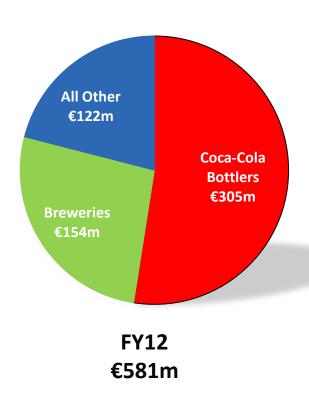


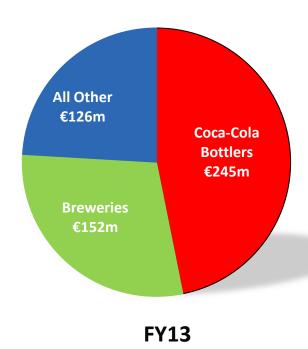
2013



### **€60m lower investments from Coca-Cola bottlers**

2012 Group sales customer mix 2013 Group sales customer mix





€523m





# **Financial Review**

**Nikos Mamoulis Chief Financial Officer** 





## **Financial performance overview**

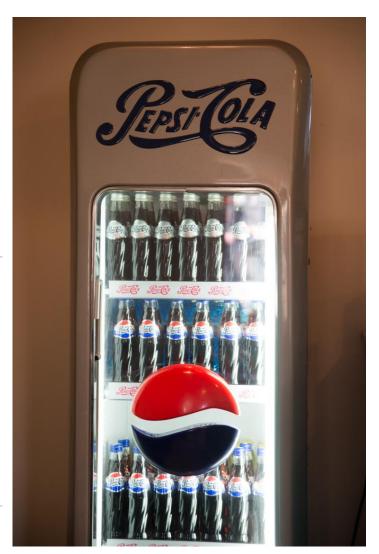
	4Q13	4Q12	Ch.	FY13	FY12	Ch.
Group						
Sales	126.8	142.4	-10.9%	522.5	581.2	-10.1%
EBITDA	11.1	11.4	-3.0%	63.9	67.8	-5.8%
Margin %	8.7%	8.0%	0.7pp	12.2%	11.7%	0.5pp
Adj. Net Profit	-15.4	-6.0	n.m.	-13.8	0.0	n.m.
Cool Operations						
Sales	96.2	102.8	-6.5%	398.4	458.8	-13.2%
EBITDA	5.6	3.7	51.7%	34.9	39.7	-12.2%
Margin %	5.8%	3.6%	2.2pp	8.8%	8.7%	0.1pp
Glass Operations						
Sales	30.7	39.5	-22.4%	124.1	122.4	1.4%
EBITDA	5.5	7.7	-29.3%	29.0	28.1	3.3%
Margin %	17.8%	19.5%	-1.7pp	23.4%	22.9%	0.5рр



## **Continued focus on cost reduction**

	4Q13	4Q12	Ch.
Sales (€ m)	126.8	142.4	-11%
Gross Profit (€ m)	24.0	26.8	-10%
Margin %	18.9%	18.8%	0.1pp
Operating Expenses (€ m) as % of sales	13.5	17.0	-21%
	10.6%	12.0%	-1.3pp

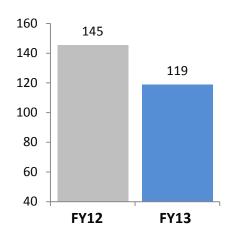
	FY13	FY12	Ch.
Sales (€ m)	522.5	581.2	-10%
Gross Profit (€ m)	114.5	126.5	-9%
Margin %	21.9%	21.8%	0.2pp
Operating Expenses (€ m)	53.8	61.1	-12%
as % of sales	10.3%	10.5%	-0.2pp



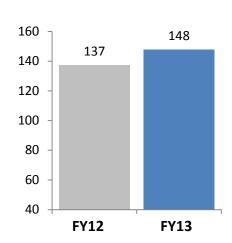


## Continuous inventory reduction; Net Debt higher on lower payables

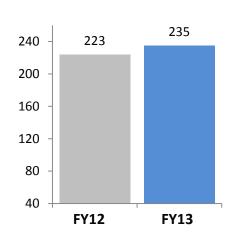
#### **Inventory** (in €m)



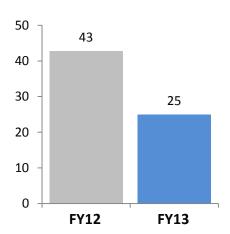
#### **Working Capital** (in €m)



**Net Debt** (in €m)



**Capex** (in €m)







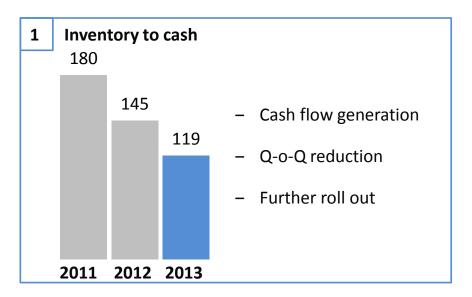
# **Strategic Priorities & FY14 Outlook**

**Torsten Tuerling Chief Executive Officer** 

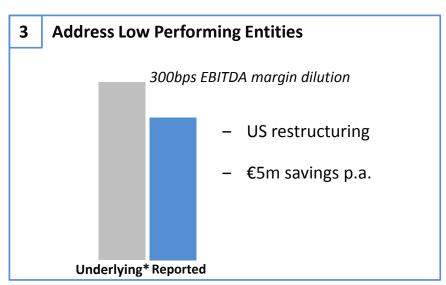


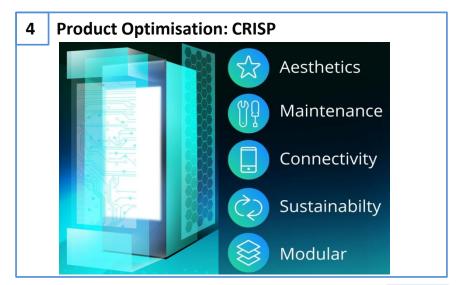


### **Strategic Priority Projects: Strong Execution**











### **Business Outlook**

#### **Actions to mitigate continued market challenges**

- Right-size manufacturing footprint
   address low performing entities
- Further strengthen leading position in Key growth markets (ie Africa)
- 3. Enhance Cash flow generation through continued inventory reduction







For further information on Frigoglass, please visit our website at:

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