First quarter 2015 results

Torsten Tuerling | Chief Executive Officer **Nikos Mamoulis** | Chief Financial Officer

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Key messages for the first quarter



- Agreement signed to divest Glass
- Glass sales y-o-y growth
 - Nigeria +8%
 - Jebel Ali -18%
- Dubai furnace repair hits EBITDA
- Cool sales mixed
 - Strong Russia & US
 - Coca-Cola bottlers up 40%
 - Africa/Middle East -31%
- ICOOL range ramp up
- 10th quarter of inventory reduction

Glass business transaction

Strategic rationale

- Deleverage balance sheet
- Leader in global ICM market
- ICM specific Group resources
- Exciting growth opportunities
- Focus on growing Cool business
 less capital-intensive

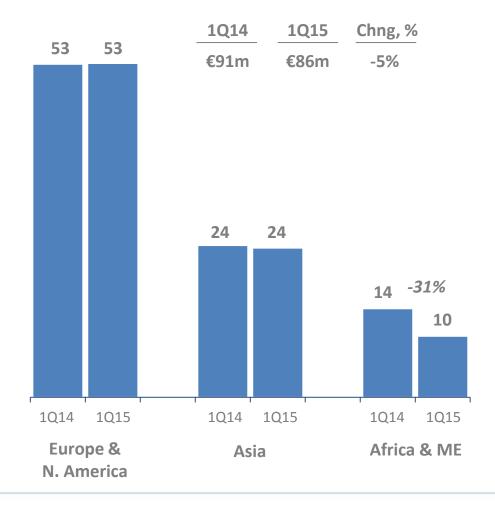
Transaction economics

- Scope: all Glass operations
 - Nigeria Glass container
 - Nigeria Crowns & Crates
 - Frigoglass Jebel Ali, Dubai
- Net consideration of US\$225m
 - Cash of US\$ 200m at closing
 - US\$ 25m in two tranches
 - EV of US\$ 403m for 100%
- Buyer: GZ Industries
- Expected closing in 2H15

Lower sales in Africa & Middle East



1Q Cool sales by region (in €m)



Short-term margin impact from ICOOL's ramp-up

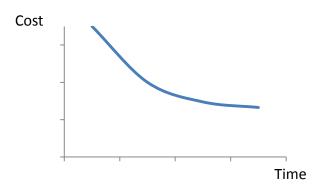


1Q Cool EBITDA margin



ICOOL ramp-up costs

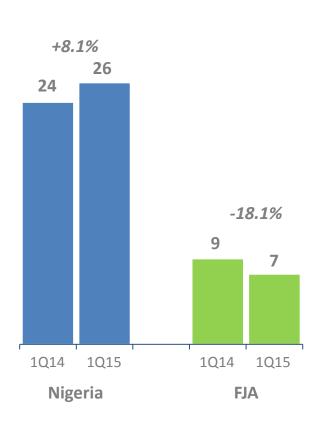
Production cost evolution



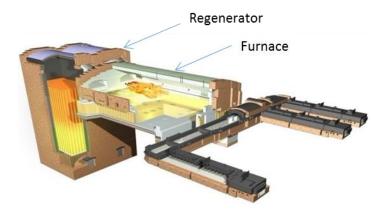
- Productivity gap in 1Q: -15%
- Volume lost of ~6k units

Nigeria continued growing; Dubai down on maintenance

1Q Glass Sales (in €m)



Frigoglass Jebel Ali



- Replacement of the regenerator
- Low output & higher energy cost
- Adverse EBITDA impact of €3m in 1Q
- Furnace now up and running

Financial review

Financial performance overview



	1Q15	1Q14	Change, %
Group			
Sales	120.0	124.2	-3.4%
EBITDA	12.0	16.1	-25.6%
EBITDA Margin, %	10.0%	12.9%	-3.0pp
Net Profit	-3.9	-3.4	n.m.
Cool Operations			
Sales	86.5	91.1	-5.1%
EBITDA	8.1	9.2	-12.2%
EBITDA Margin, %	9.3%	10.1%	-0.8pp
Glass Operations			
Sales	33.5	33.1	1.3%
EBITDA	3.9	6.9	-43.3%
EBITDA Margin, %	11.7%	20.8%	-9.1pp

Opex decline on continued efficiency improvements



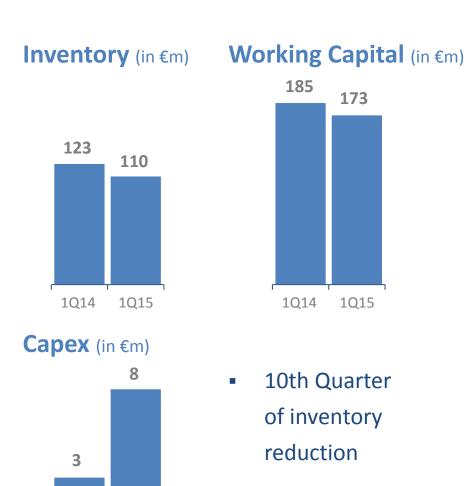
	1Q15	1Q14	Change, %
Sales (€ m)	120.0	124.2	-3.4%
Gross Profit	22.9	28.7	-20.2%
Gross Profit Margin, %	19.1%	23.1%	-4.0рр
Operating Expenses	11.9	12.9	-7.6%
OPEX as % of sales	9.9%	10.4%	<i>-0.4pp</i>

Note: Gross profit and Operating Expenses exclude depreciation



Inventory driven working capital improvement





1Q14

1Q15

Furnace rebuild

Business Outlook

Business outlook



- Gradual return to growth in Cool
- Volatility in some markets
- ICOOL/ILOOK ramp-up impact
- Service business growth
- Glass transaction closing
- Going Forward strategy



For further information on Frigoglass, please visit our website at: www.frigoglass.com

or contact:

John Stamatakos

Investor Relations Manager jstamatakos@frigoglass.com +30 210 61 65 767

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