

### Financial Results F.Y. 2008 Conference Call Presentation

19 March 2009





#### **Safe Harbour Statement**

During this presentation management may discuss certain forward-looking statements concerning FRIGOGLASS' future performance that should be considered as good faith estimates made by the Company. These forward-looking statements reflect management expectations and are based upon currently available data. Actual results are subject to future events and uncertainties, which could materially impact FRIGOGLASS' actual performance.



### **Conference Call Agenda**

- ✓ Lillian Phillips, IR-Corporate Communications Manager: Opening Statement
- ✓ Petros Diamantides, Managing Director: Full Year 2008 Operational Overview
- ✓ Panos Tabourlos, CFO: Full Year 2008 Financial Performance
- ✓ Petros Diamantides, Managing Director: Driving Sustainable Growth

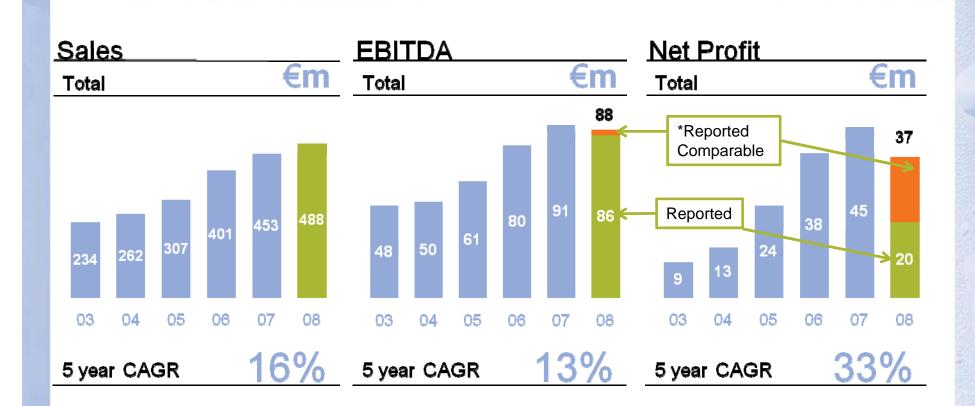


### **Business Analysis 2008**

### **Operational Overview**



## Frigoglass Historic Performance



\*2008 Comparable results exclude the one-off restructuring charges



# Financial Highlights Full Year 2008

(in million €)	Reported <sup>1</sup>	Y-o-Y%	Underlying <sup>2</sup>	Y-o-Y%
Sales	487,8	7,6%	437,4	-3,5%
EBIT	47,3	-33,6%	50,9	-28,6%
Comparable <sup>3</sup>	64,8	-9,0%	66,4	-6,9%
Net Profit	19,5	-57,2%	23,7	-48,0%
Comparable <sup>3</sup>	37,0	-18,7%	39,8	-12,5%

Note <sup>1</sup>: In line with IFRS reporting standards, Frigoglass Reported Consolidated Statements for the first twelve months of 2008 incorporate the SFA results from 1<sup>st</sup> Jan 2008

Note <sup>3</sup>: Financial indicators on a comparable basis exclude one off restructuring charges as indicated on slide 7

Note 2: The Underlying financials exclude the results of SFA



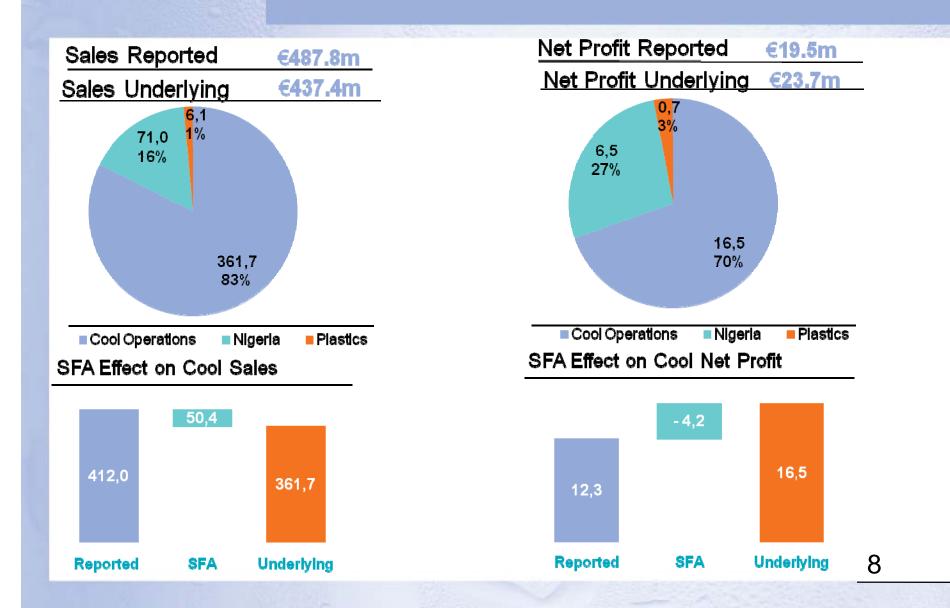
# Reconciliation of Reported to Comparable Financial Results

#### **Consolidated Financial Results 2008**

(in million €)	EBIT	Net Profit
Reported Results	47,3	19,5
Greece Restructuring	10,1	7,6
Norway Restructuring	1,9	1,9
Poland Restructuring	3,6	2,9
China/Headoffice	2,0	1,7
SFA Restructuring	2,0	1,5
Interest from share capital return		0,5
Tax on Special Dividend		2,1
PET capital gain (Nigeria)	-2,1	-0,7
Total Restructuring	17,5	17,5
Comparable Results	64,8	37,0



### **Contribution per Operation**





### Full Year 2008 Highlights

- Acquisition in Turkey (SFA) expanded Cool geographical footprint, customer base and product range with revenue of €50.4 million
- Top line growth of 7.6% to €487.8 million with underlying Sales declined 3.5% to €437.4 million, cycling previous year's growth of 13.1%.
- Consolidated Cool Operations Revenue grew by 5.1% but underlying Sales declined by 7.7% owing to product mix and deteriorating economic environment in the second half of the year. Growth drivers were the Emerging markets of Africa/Middle East +51.2% and Asia/Oceania +37.3%.
- Nigeria Operations showed a healthy growth with Revenue up by 21.2% (Euro terms) led by Glass.
- Divestment of PET posted €2.1 million capital gain.
- Successful launch of new products, constituting 24% of ICM sales
- Further footprint expansion through a JV. in the Philippines.
- Providing Return to shareholders: Dividend €0.38 per share
  - Special Dividend €0.60 per share
  - Total €0.98 per share



#### **Trading Conditions**

- Volume decline by 2.3% and underlying Revenue down by 7.7%. This mix alteration is ascribed to the higher contribution of the emerging regions of Africa and Asia.
- No top-ups in sales during the second half
- Input costs remained high during the year.
- Optimization of product line in China plant, delayed launch
- Plant restructuring programme along with additional efficiency measures led to non-recurring charges of €15.5 million at EBIT level and €16.0 million at Net Profit level on underlying basis
- Higher working capital requirements mainly due to increased inventory levels and trade debtors.
- Higher financials due to currency fluctuations in Q4, higher debt levels (SFA Acquisition, Capital Return, Special Dividend) and taxation.



### **Cool Operations**



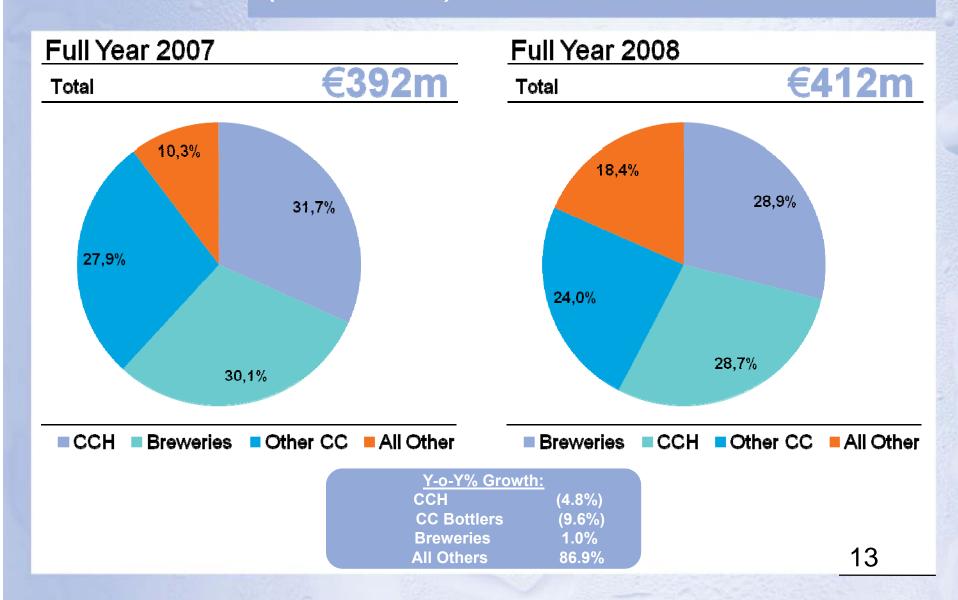


### **Cool Operations Business Review Full Year 2008**

- Cool underlying Revenue down by 7.7% to €361.7 million due to negative product mix (volume down by 2.3%), customer specific slowdown in certain markets like Russia (breweries) and Germany (CocaCola Bottlers) and lower top-ups during the second half.
- Eastern Europe -16.6% to €164.3 million mainly due to Russia's slowdown. Good growth from Ukraine, Poland and Romania.
- Western Europe -23.3% to €96.7 million where good growth from Greece, Finland and Austria could not offset the decline in Germany and Italy.
- Africa/ Middle East up by 51.2% to €70.5 million, mainly due to Other Coca-Cola Bottlers and breweries.
- Asia/Oceania up by 37.3% to €30.1 million, driven by Other Coca-Cola Bottlers.
- SFA's contribution to Net Trade Sales was €50.4 million (Eastern Europe accounted for 36.5% of SFA's Sales to €18.4 million, Western Europe 36.9% to €18.6 million and Asia 22.6% at €11.4 million)
- Capex of €18.3 million, focused on Russia, Romania, China and India plants.

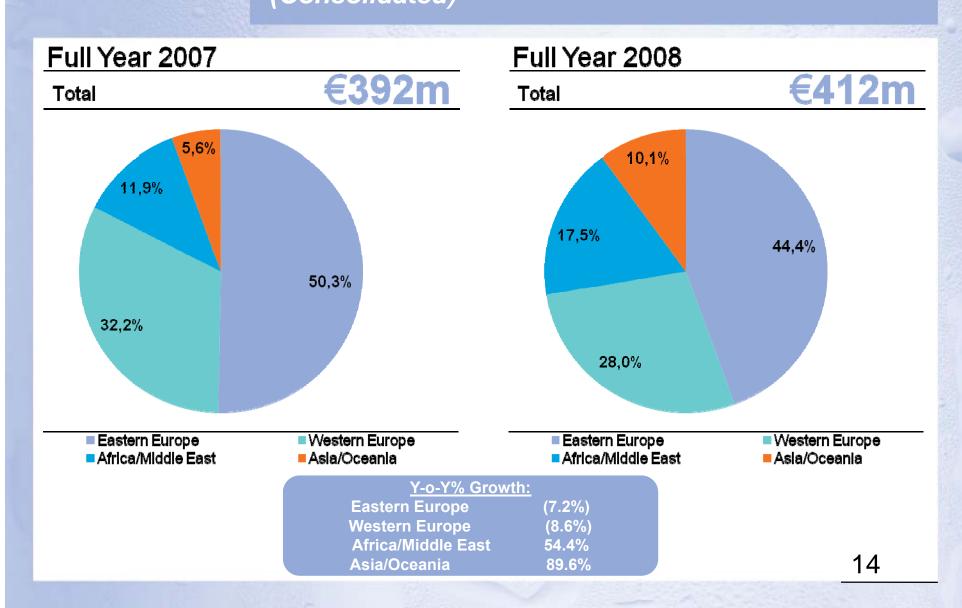


### Revenue by Customer (Consolidated)





### Revenue by Geography (Consolidated)





# Cool Operations P&L (Reported and Underlying)

(in million €)	2007	2008 Reported	Y-o-Y %	2008 Underlying	Y-o-Y %
Sales	391,9	412,0	5,1%	361,7	-7,7%
EBIT	63,7	32,2	-49,5%	35,7	-43,9%
Comparable <sup>1</sup>		51,8	-18,7%	53,3	-16,3%
Net Profit	42,5	12,3	-71,2%	16,5	-61,3%
Comparable <sup>2</sup>		30,4	-28,5%	33,2	-21.8%
EBITDA	74,2	61,2	-17,5%	61,4	-17,3%
Comparable <sup>3</sup>		66,2	-10,8%	65,5	-11,7%

Note ¹: EBIT includes €19.6 million non-recurring items on reported basis and €17.6 on underlying.

Note <sup>2</sup>: Net Profit includes €18.1 million non-recurring items on reported basis and €16.7 on underlying.

Note <sup>3</sup>: EBITDA includes €5 million non-recurring items on reported basis and €4.1 on underlying.

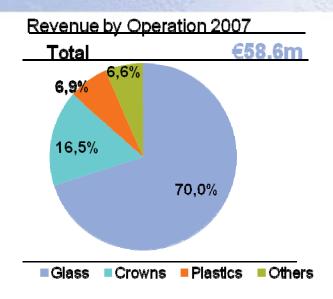


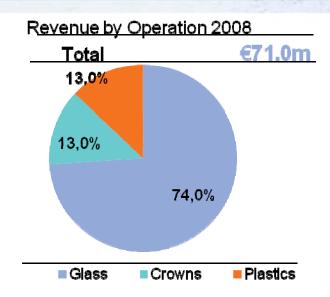
### **Nigeria Operations**





### Nigeria Operations Review Full Year 2008





- Nigeria Operations achieved Sales growth of 21.2% in Euro terms for the full year, equating to €71.0 million (22.5% in a local currency basis), driven by continued momentum in Glass
- Sales growth for Nigeria Operations was derived from Glass, where Sales increased 27.7% for the full year to €52.4 million. This was driven primarily from sales to breweries (up 48.6%) and Coca-Cola Bottlers (up 33.1%) with notable contributions also from Spirits (up 29.7%)
- Sales for Other Operations increased by 5.6% in the full year to €18.6 million, mainly driven by Plastics up by 122.7%
- EBITDA increased 50.8%, to €23.1 million for the full year with the respective margin up to 32.5% from 26.1% last year
- Net Profit increased 159.3%, to €6.5 million, despite an increase in financing costs and exchange rate, with Net Profit margin at 9.1% from 4.2% last year



### Nigeria Operations P&L

(in million €)	2007	2008	Y-o-Y%
Sales	58,6	71,0	21,2%
EBIT	7,0	14,4	106,7%
Comparable <sup>1</sup>		12,3	75,7%
Net Profit	2,5	6,5	159,3%
Comparable <sup>2</sup>		5,8	132,0%
EBITDA	15,3	23,0	50,8%
Comparable <sup>3</sup>		20,9	36,6%

Notes 1, 2 and 3: Comparable EBIT and EBITDA exclude €2.1million gain from PET divestment, while at Net Profit level excludes €0.7 million.



### **Financial Overview**

# Results for the Full Year ended 31 December 2008 (IFRS)



# P&L Highlights (Reported and Underlying Comparable)

(in million €)	2007	2008 Reported	Y-o-Y %	2008 Underlying	Y-o-Y %
Net Sales Revenue	453.4	487.8	7.6%	437.4	(3.5%)
<b>Gross Profit</b>	124.3	114.9	(7.6%)	115.8	(6.9%)
Operating Expenses	54.3	58.5	7.6%	55.3	1.8%
Operating Profit (EBIT)	71.3	47.3	(33.6%)	50.9	(28.6%)
Comparable <sup>1</sup>		64.8	(9.0%)	66.4	(6.9%)
Net Profit	45.5	19.5	(57.2%)	23.7	(48%)
Comparable <sup>2</sup>		37.0	(18.7%)	39.8	(12.5%)
EBITDA	90.5	85.5	(5.6%)	85.7	(5.4%)
Comparable <sup>3</sup>		88.4	(2.4%)	87.6	(3.2%)

Note ¹: EBIT includes €17.5 million non-recurring items on a reported basis and €15.5 on an underlying basis.

Note <sup>2</sup>: Net Profit includes €17.5 million non-recurring items on a reported basis and €16.0 on an underlying basis.

Note <sup>3</sup>: EBITDA includes €2.9 million non-recurring items on a reported basis and €2.0 on an underlying basis.



### Reported Cash Flow

(in '000 €)	2007	2008
Cash Generated	90.964	71.201
Working Capital Movement	-33.952	-39.415
Net Cash Flow from Operations	57.012	31.786
Capex	-53.293	-38.259
Free Cash Flow	3.719	-6.473
Increase in Bank Loans	11.634	122.251
Share Capital Return	0	-36.181
Dividends paid	-12.822	-39.493
Purchase of own shares	0	-3.148
Net increase/decrease in cash	3.124	37.022
Plus Cash at the Beginning of the period	18.219	17.313
Effects of exchange rate changes	-4.030	-6.473
Cash at the end of the period	17.313	47.862
		21



### **Strong Balance Sheet Liquidity to Meet Financing Needs**

Net Debt/EBITDA: 2.1x Net Gearing: 136%

- Capital Return and Special Dividend: €60m
- SFA's Acquisition

**Consolidated Avg Working Capital/Net Sales: 34.7%** 

Inventories: €108.7m

+31.8%

Trade Debtors: €108.0m

-24.8%

Trade Creditors: €47.4m

+19.9%

Net Working Capital: €169.4m +30.8%

Cash position at Dec 31st: €47.9m



#### **Business Outlook for 2009**

□ Earnings guidance in the current environment is not considered to be meaningful ☐ Emerging markets of Asia and Africa are expected to drive growth ☐ Continued to focus on the development of new products ☐ Nigeria operations is expected to continue its positive momentum ☐ Input cost pressure expected to be moderate during the year ☐ Cash conservation practices put in place (working capital, capex) ☐ Debt ratios, liquidity and balance sheet will remain strong. Debt/EBITDA at optimum levels ☐ Positive operating free cash flow ☐ Tax rate around 25%



#### **Driving Sustainable Growth**

- •Leverage geographic portfolio. Capitalize on the high growth potential of our position in the emerging markets.
- Creating optimum platform for future growth
  - o Cost optimization:- Manufacturing network
    - Production overheads
    - Operating expenses
  - Working Capital and Tax Planning
- Capitalize on commodities downturn, freight costs
- Accelerate Innovation. Develop new bespoke products, integrate new technologies
- Sustain growth and efficiency improvements in Nigeria Operations



Drive global ICM leadership
Sustain Growth in West Africa
packaging operations
Create long-term shareholder value



### Thank you

For further information on Frigoglass please visit out site at:

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